

Steel Authority of India Limited

Performance Highlights

Q3 and 9M FY15



There's a little bit of SAIL in everybody's life

Financial Highlights

9M FY 14 vs. 9M FY 15

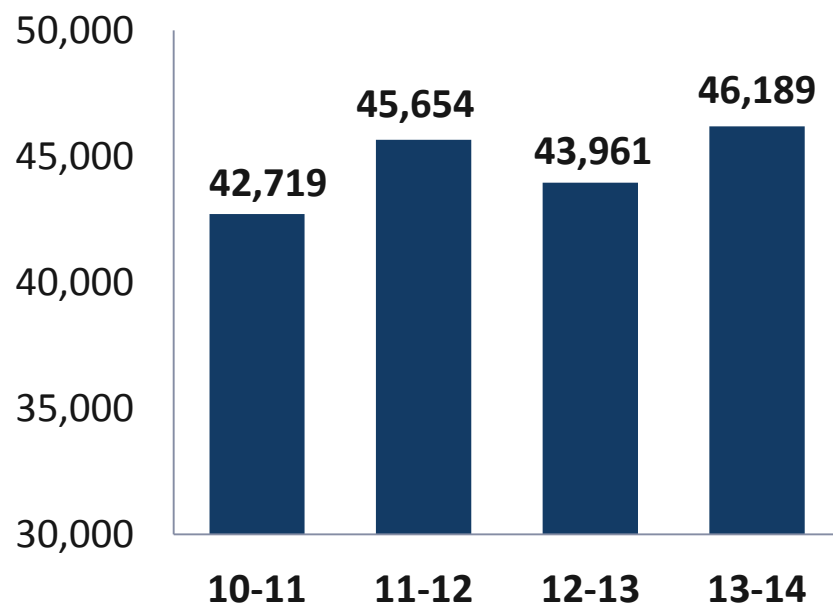
Amount in Rs. crore

Particulars	9M FY 14	9M FY 15	Increase/ Decrease	% change
Gross Sales	36879	37740	861	2.3%
EBIDTA	3418	4377	960	28.1%
PBT*	2619	2084	-535	-20.4%
PAT*	2164	1758	-405	-18.7%

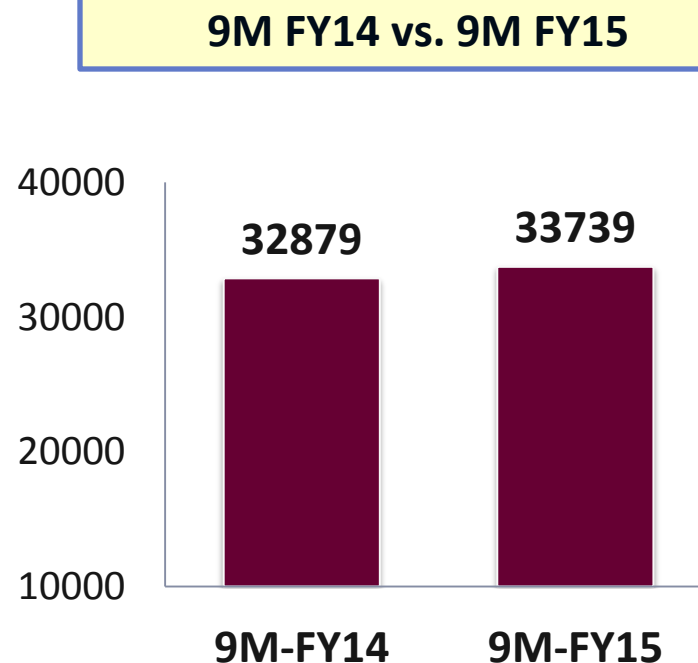
*PBT and PAT for 9M FY 14 included the exceptional Income of Rs.1,056 crore.

Financial Performance

Net Sales (Rs. cr.)



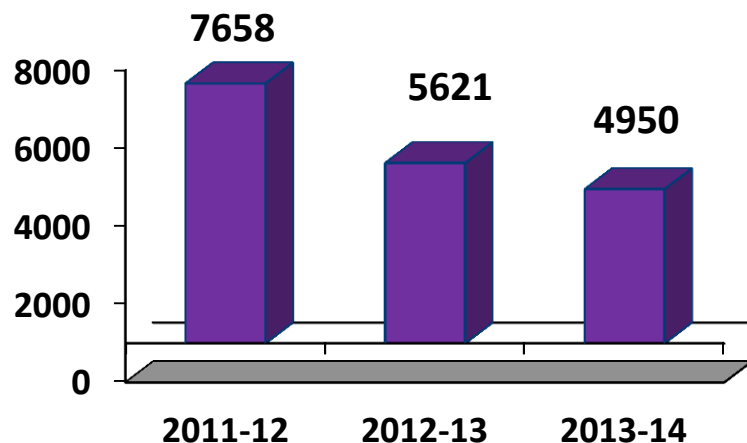
**Annual Net Sales Performance
(Apr. – Mar.)**



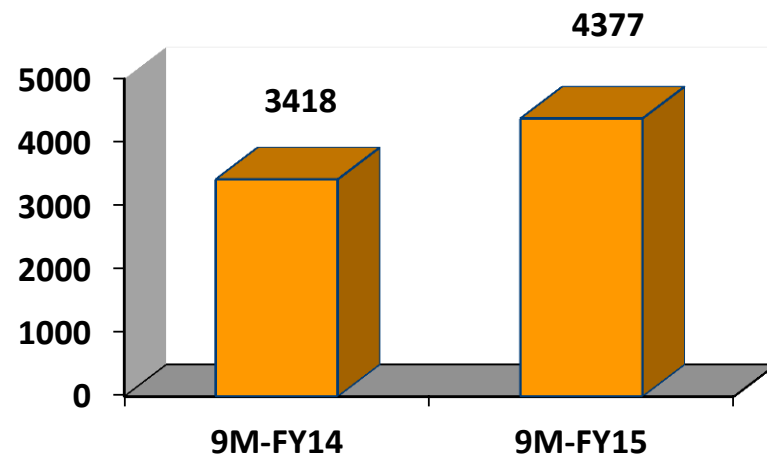
Financial Performance

Earning Before Interest Depreciation and Tax (EBIDTA) (Rs cr.)

9M – FY14 vs. 9M – FY15



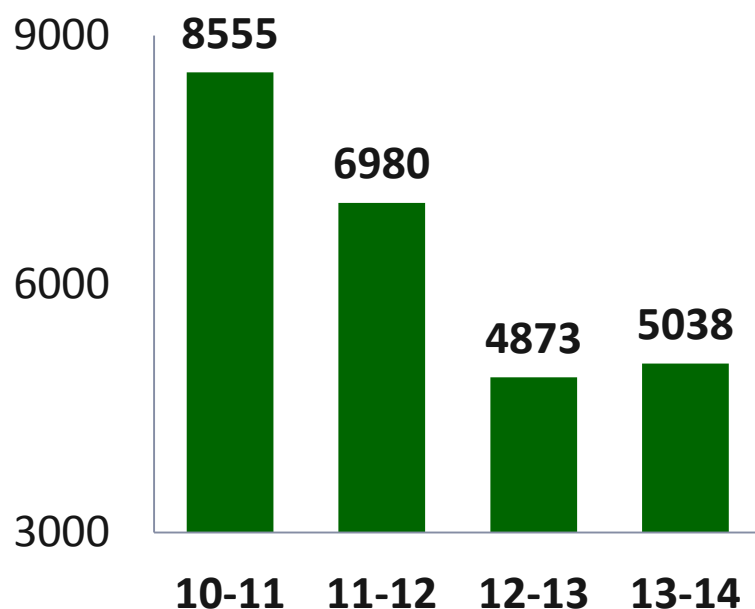
Annual EBIDTA Performance
(Apr. – Mar.)



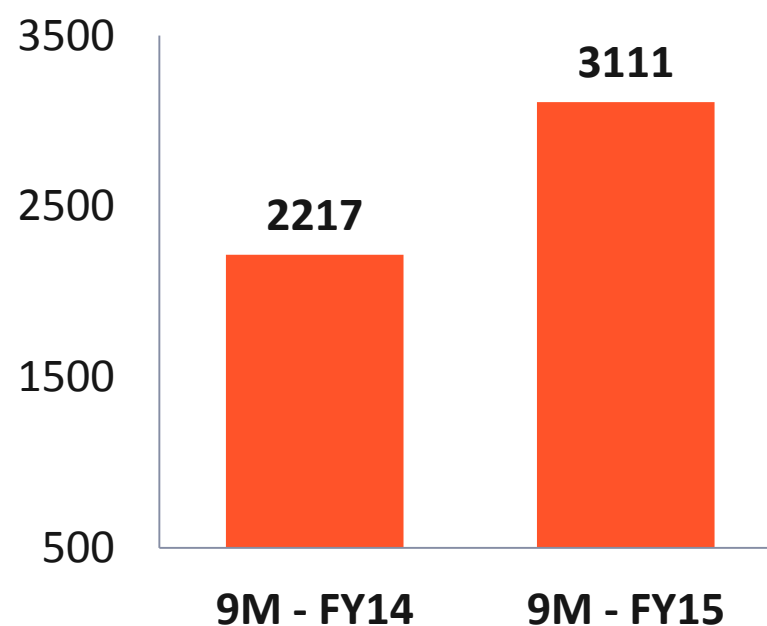
Financial Performance

Cash Profit Unit(Rs cr.)

Annual Cash Profit Performance
(Apr. – Mar.)



9M– FY14 vs. 9M– FY15

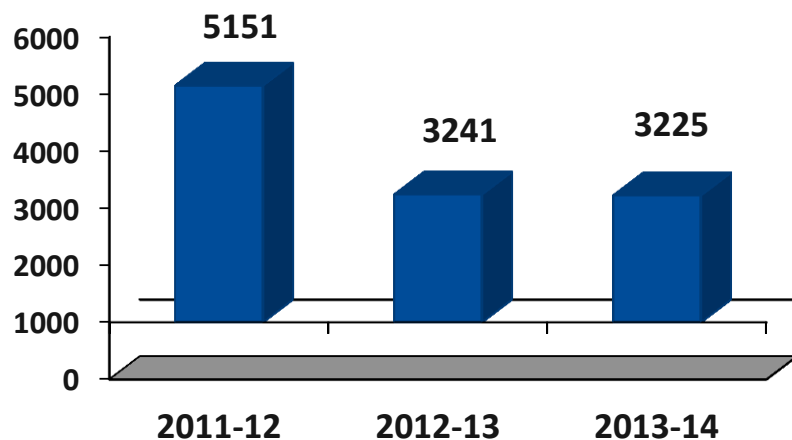


Cash Profit for 9M FY 14 is without considering the exceptional item of Rs.1,056 crore (Income).

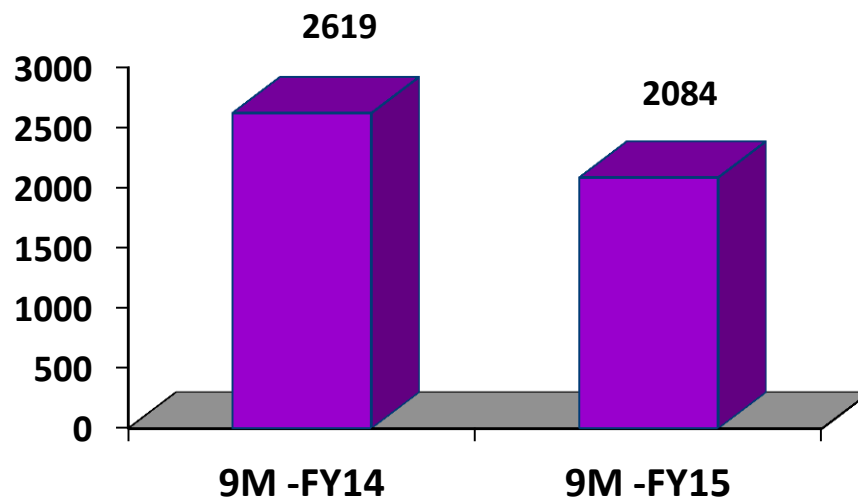
Financial Performance

PBT (Rs. cr.)

**Annual PBT Performance
(Apr. – Mar.)**



9M – FY14 vs. 9M – FY15

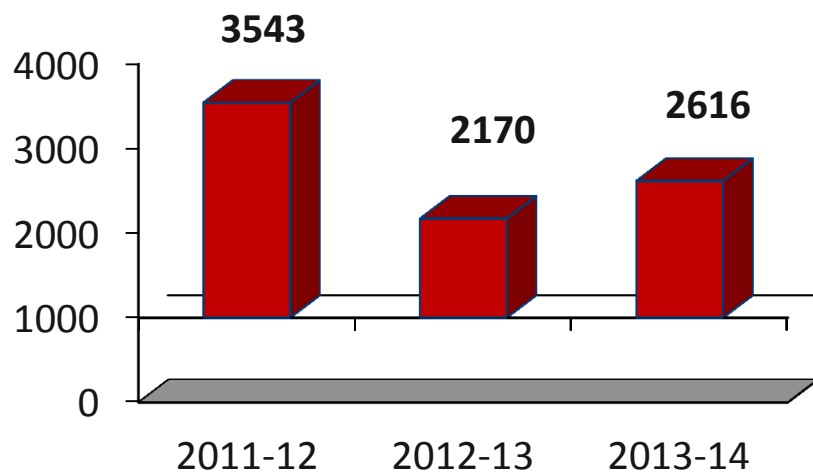


PBT for 9M FY 14 included the exceptional Income of Rs.1,056 crore.

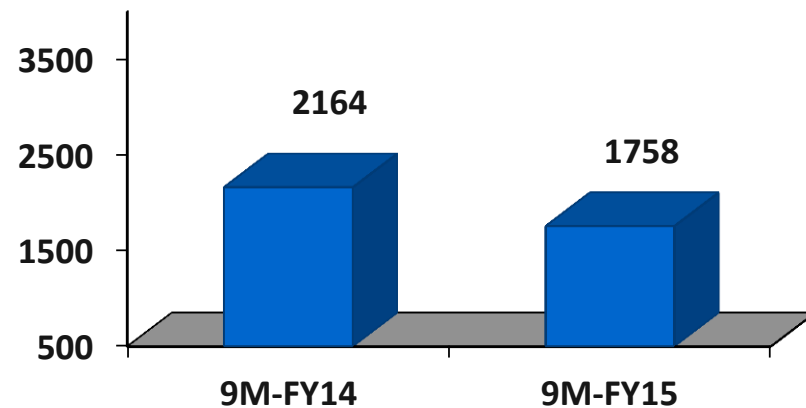
Financial Performance

PAT (Rs. cr.)

**Annual PAT Performance
(Apr. – Mar.)**



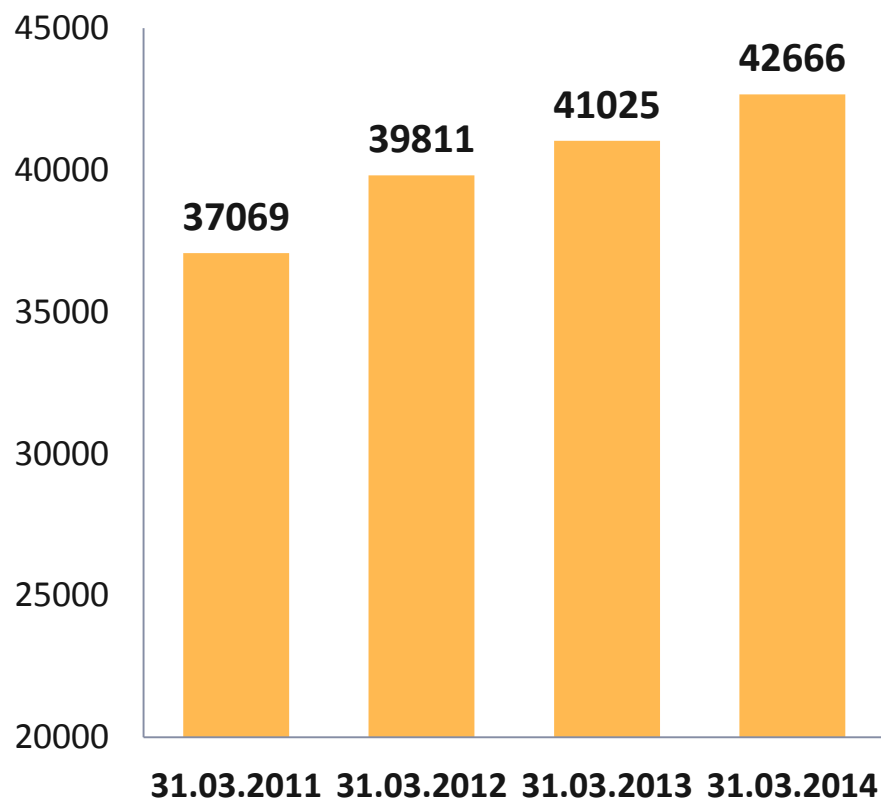
9M – FY14 vs. 9M – FY15



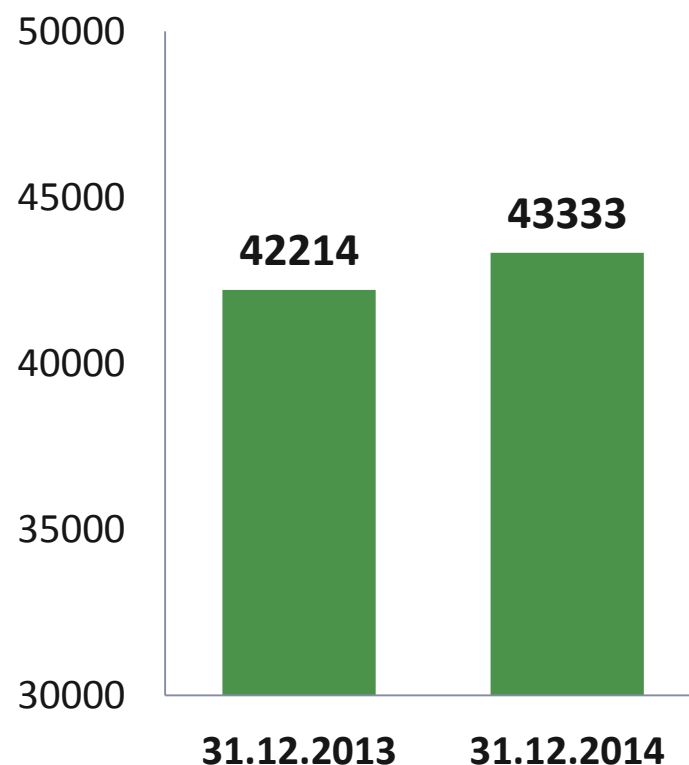
PAT for 9M FY 14 included the exceptional Income of Rs.1,056 crore.

Financial Performance

Net Worth (Rs. cr.)



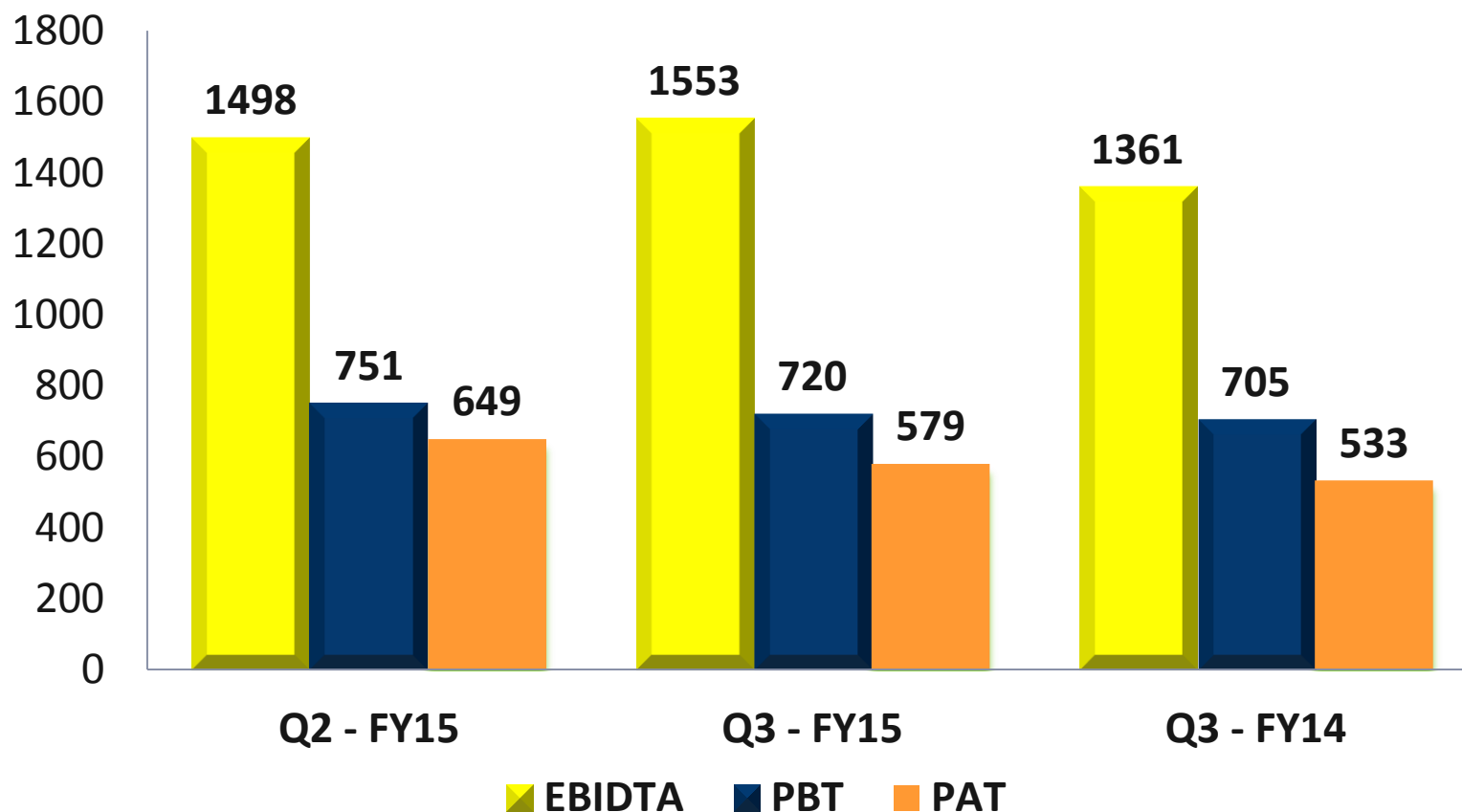
Net Worth Value - Annual



**Net Worth –change
Over 9M FY 14**

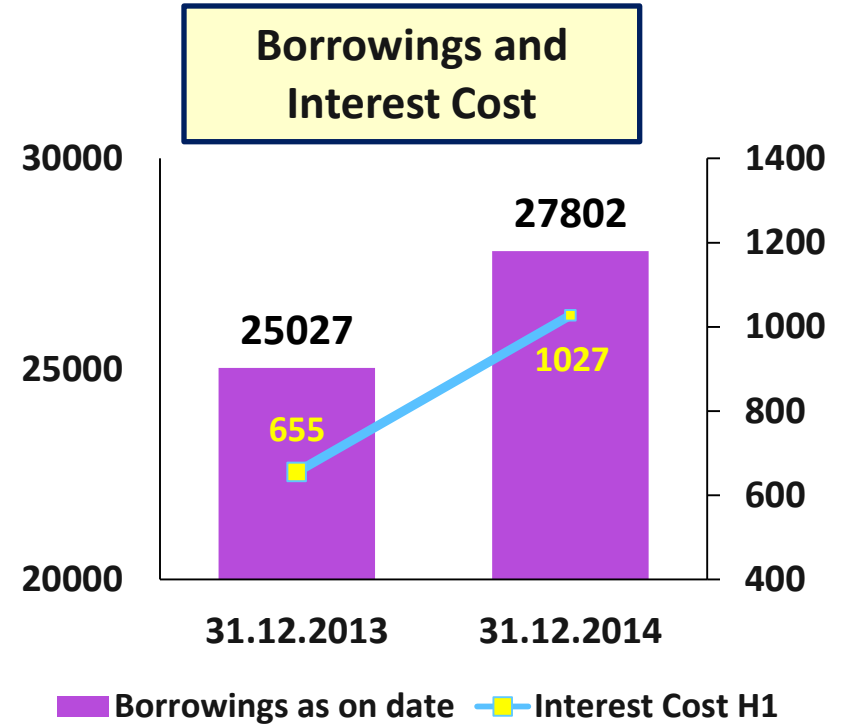
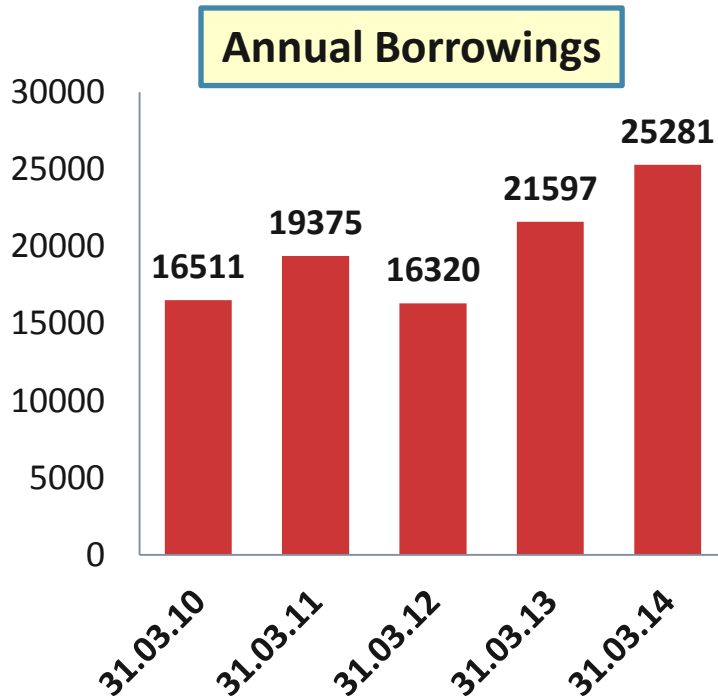
Financial Performance

Quarter – wise Profits (Rs. crore)



Financial Performance

Borrowings (Rs. Cr.)

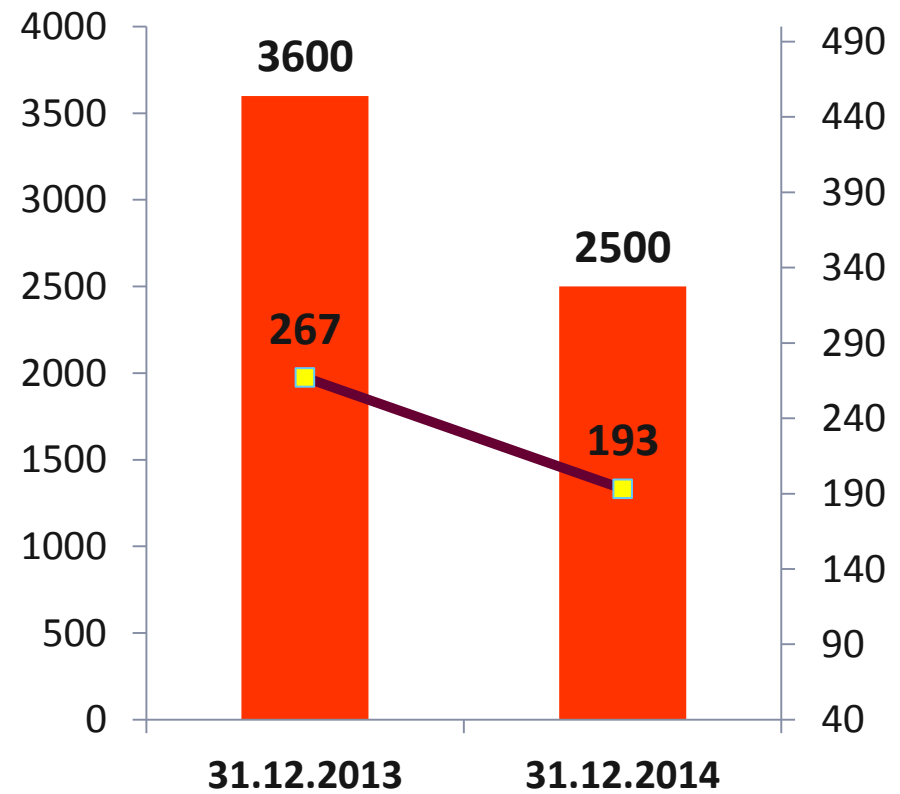
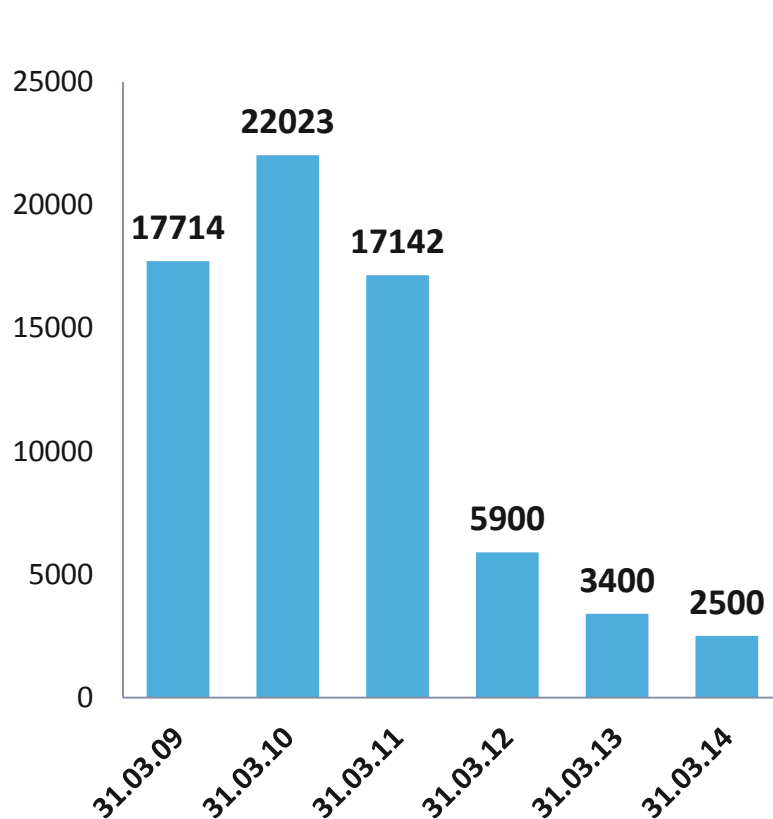


The ongoing CAPEX is being financed through Debt-Equity Ratio of 1:1

Year	31/03/2011	31/03/2012	31/03/2013	31/03/2014	31/12/2014
D/E Ratio	0.52	0.41	0.53	0.59	0.64

Financial Performance

Short Term Investments in Banks (Rs. Cr.)



Investments as on date
Interest Earned 9M FY15

Performance Highlights 2013-14

Saleable Steel Production of 12.88 million tonnes

Crude Steel Production of 13.58 million tonnes

Hot Metal Production of 14.45 million tonnes

Semis component in production – 22% of saleable steel

Saleable Steel Sales of 12.07 million tonnes

Special Steel Production of 5.33 million tonnes

Production through Concast route of 9.77 million tonnes

Performance Highlights 9M FY15

Saleable Steel Production of 9.40 million tonnes

Crude Steel Production of 10.19 million tonnes

Hot Metal Production of 11.19 million tonnes

Semis component in production – 24% of saleable steel

Saleable Steel Sales of 8.55 million tonnes

Special Steel Production of 3.89 million tonnes

Production through Concast route of 7.56 million tonnes

Performance Highlights 9M FY15

Coke Rate at 508 kg / THM

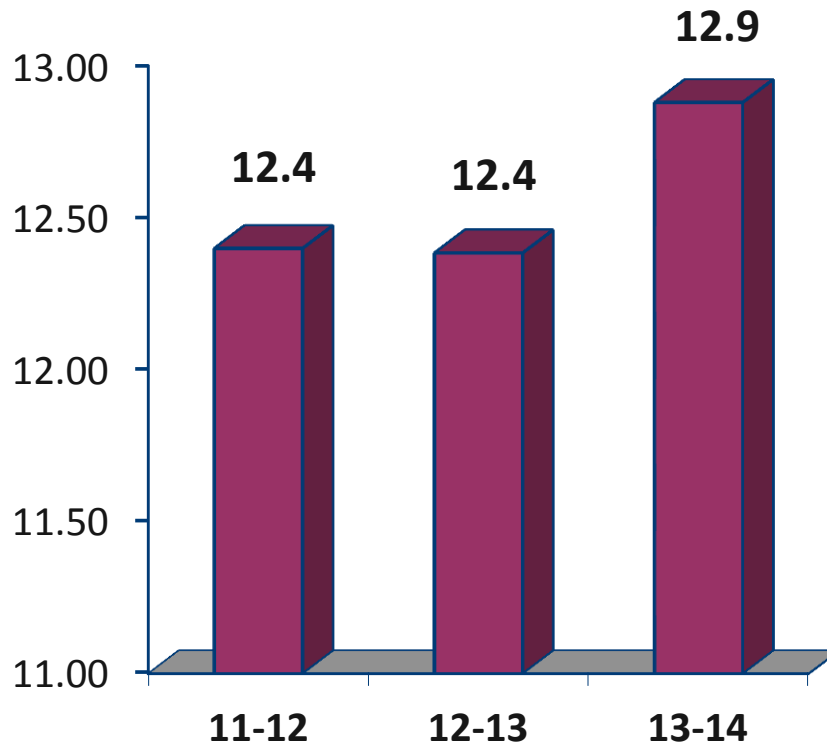
Fuel Rate at 571 kg/THM

Specific Energy Consumption at 6.54 Gcal/TCS

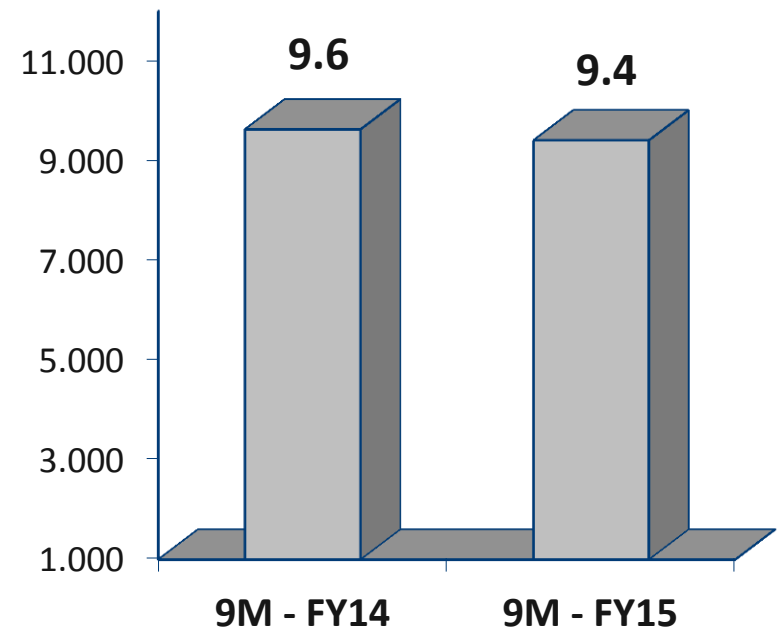
BF Productivity at 1.55 T/m³/day

Production Performance

Saleable Steel (in Million Tonne)



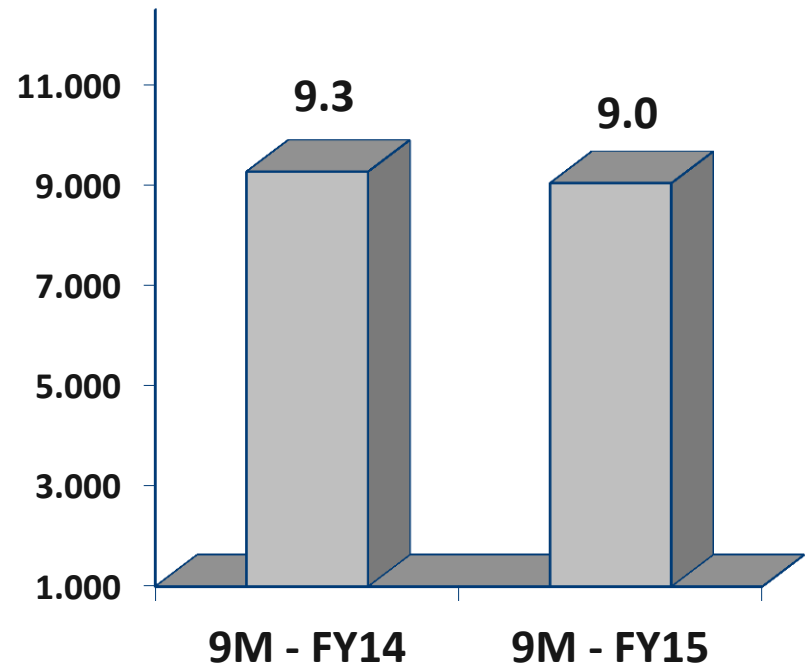
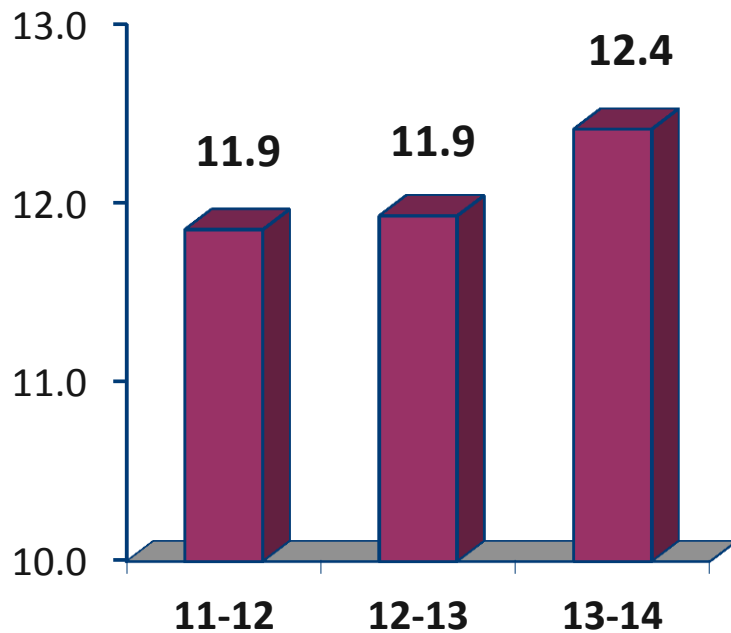
**Annual Saleable Steel Production
(including Special Steel Plants)**



**Saleable Steel Production
(incl. Spl. Steel Plants)**

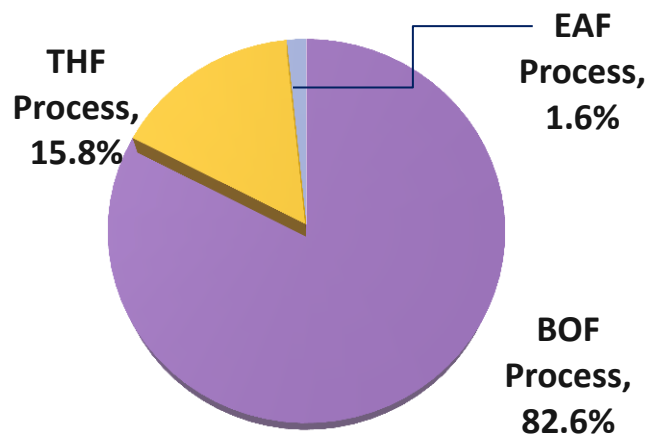
Production Performance

Saleable Steel from 5 Integrated Steel Plants (in Million Tonne)

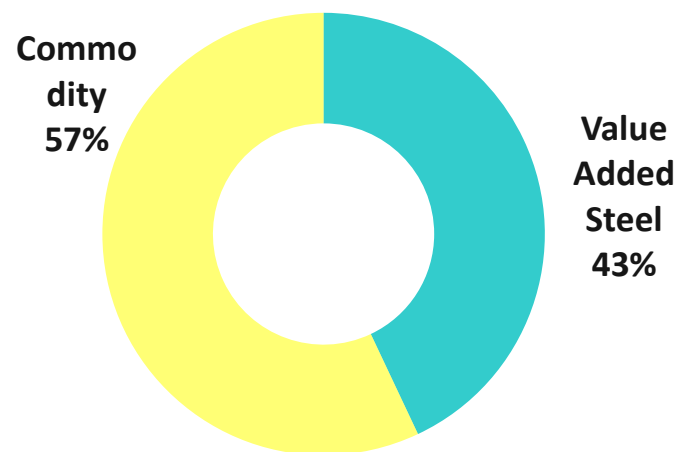


Production by Process & Sales Mix: 9MFY 15

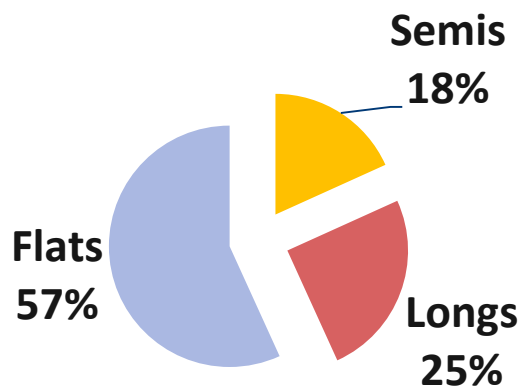
Crude Steel Production by process



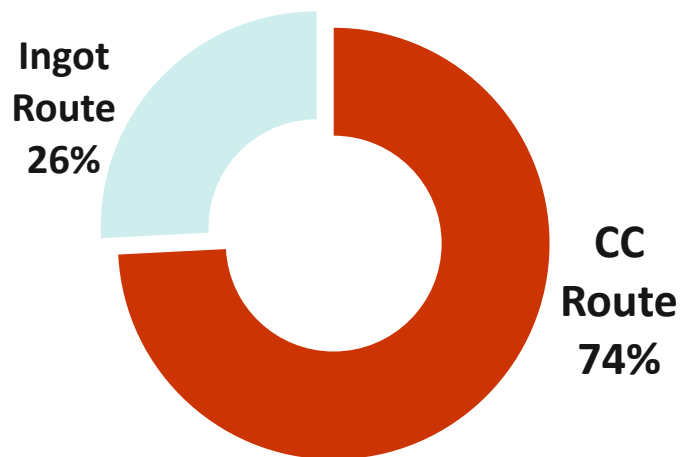
Production of Value Added Steel (5 ISPs)



Sales of Saleable Steel (5 ISPs)

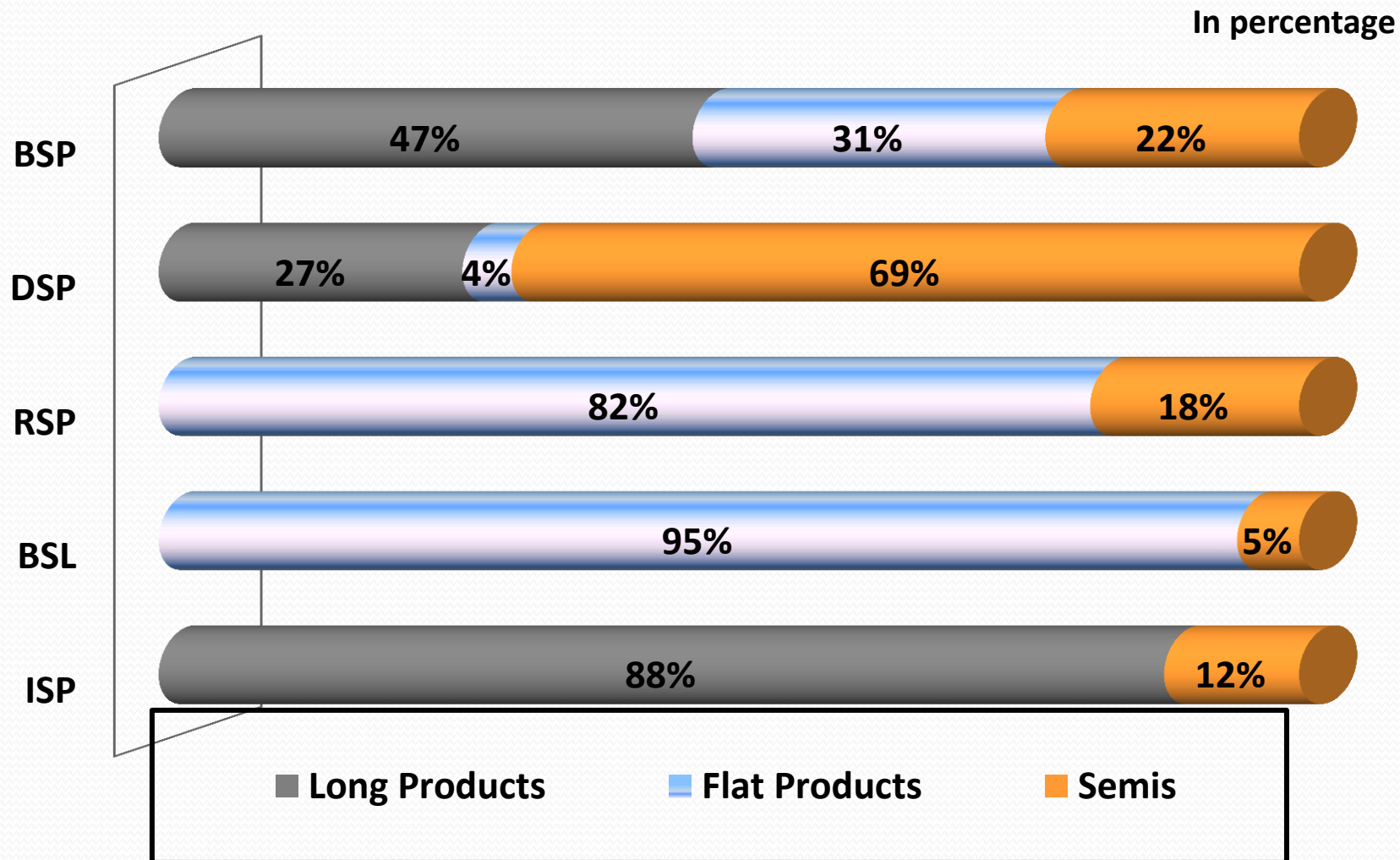


Production by Process



Product Mix:

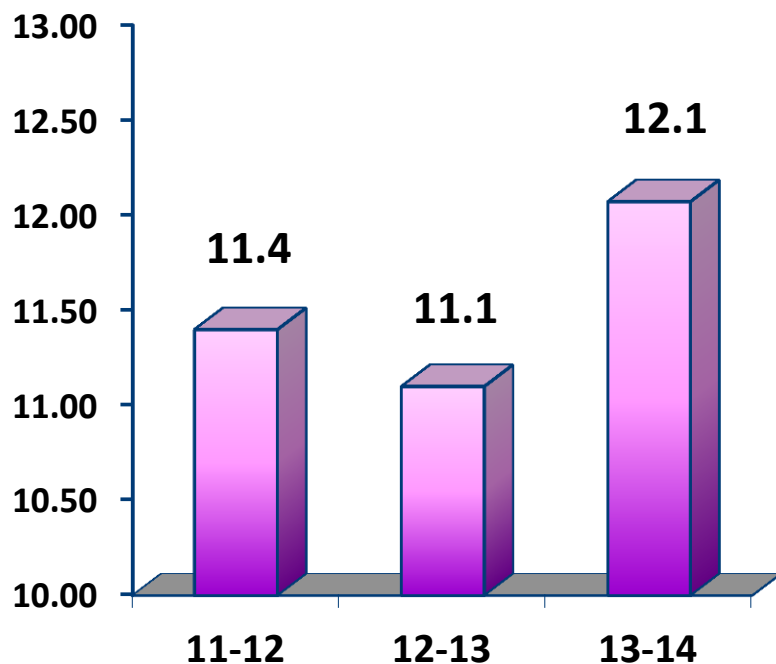
Production Five Integrated Steel Plants: 9MFY15



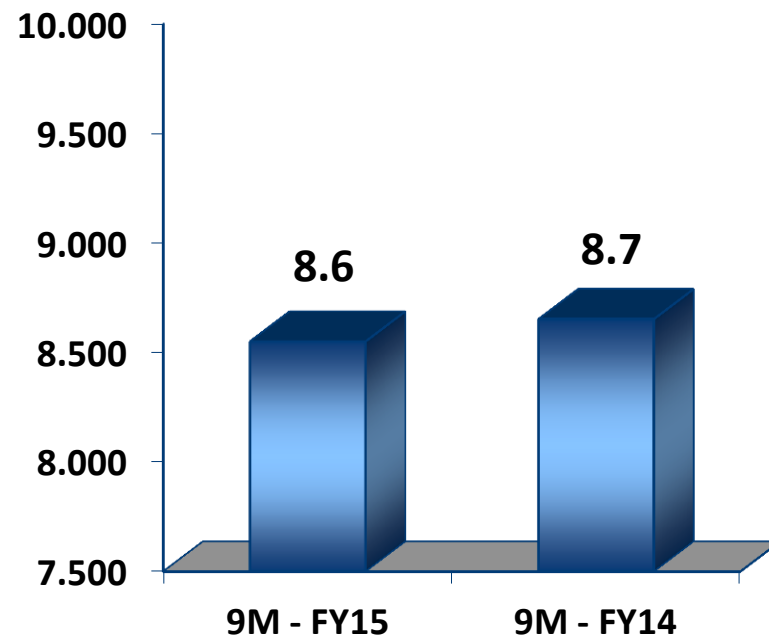
SAIL – 5 ISPs : Semis 24%; Flats 55%; Longs 21%

Sales Performance

Saleable Steel (in million tonne)

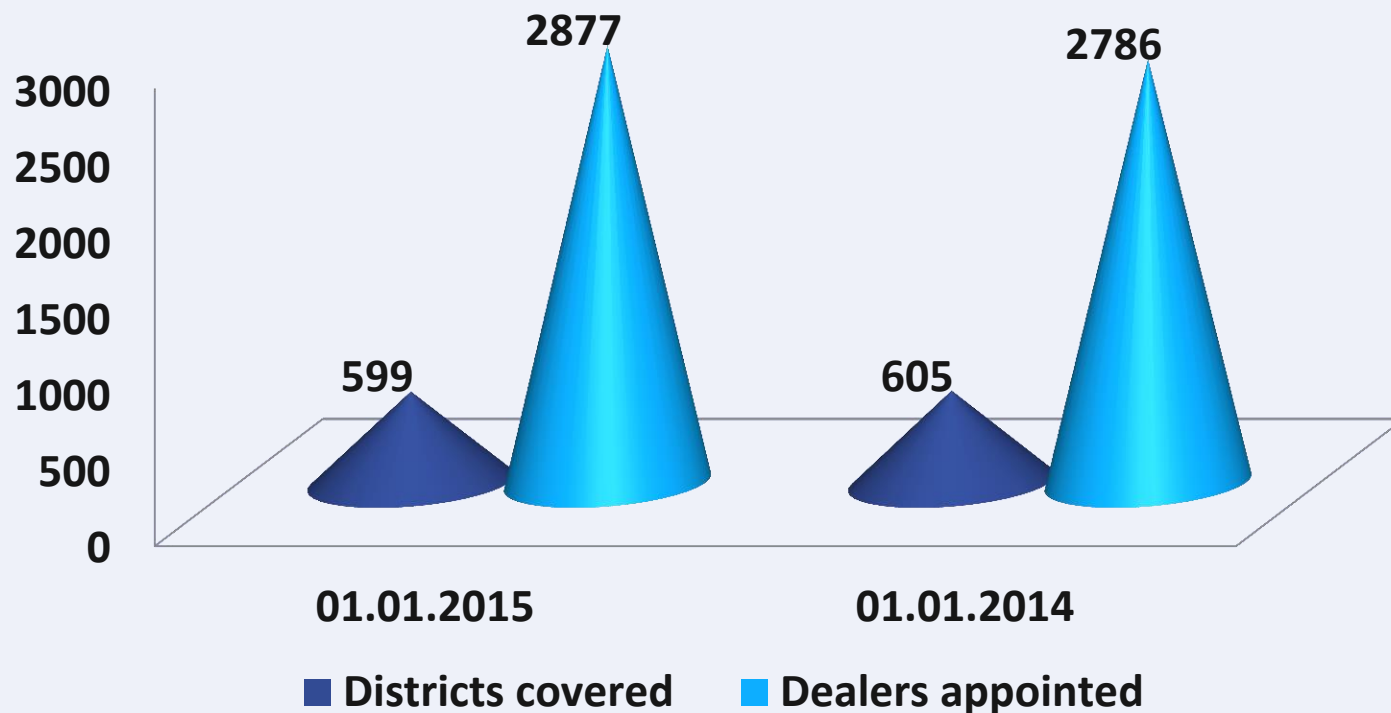


**Annual Saleable Steel Sales
(including Special Steel Plants)**



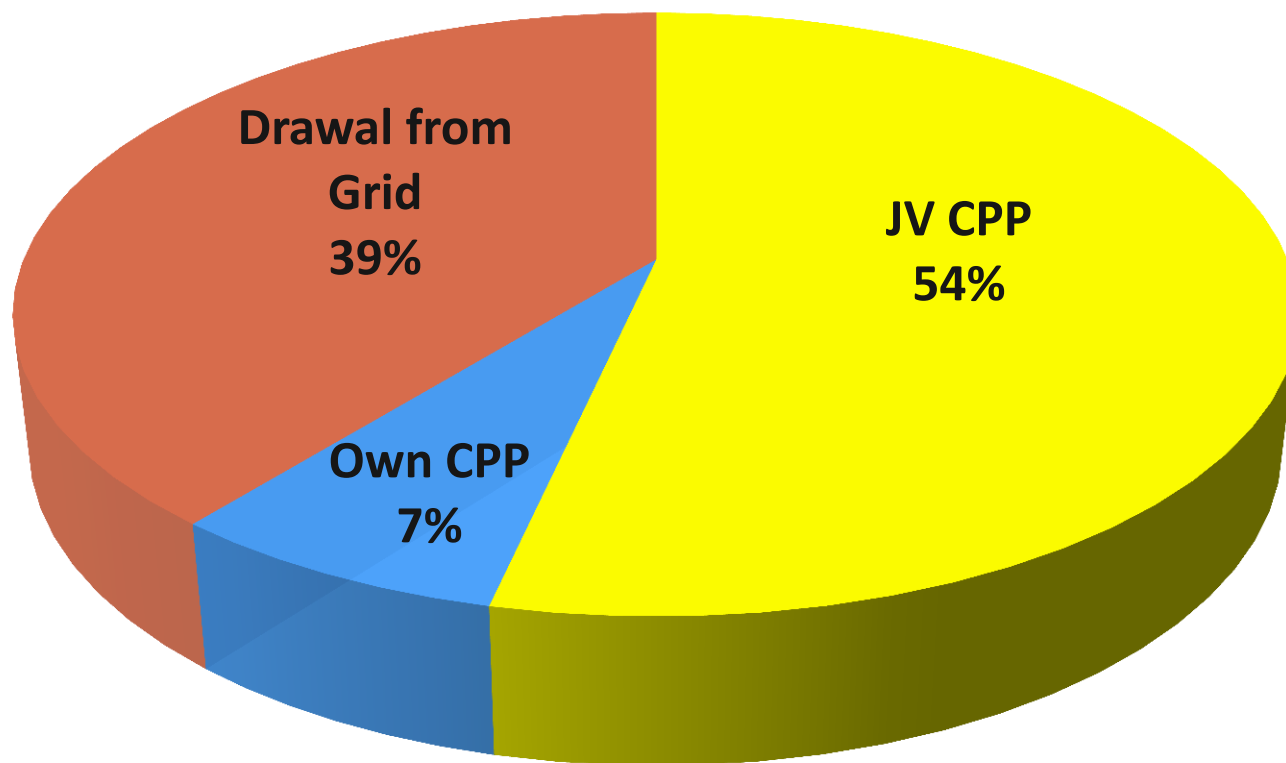
**Saleable Steel Sales
(incl. Spl. Steel Plants)**

Sales through Dealer Network



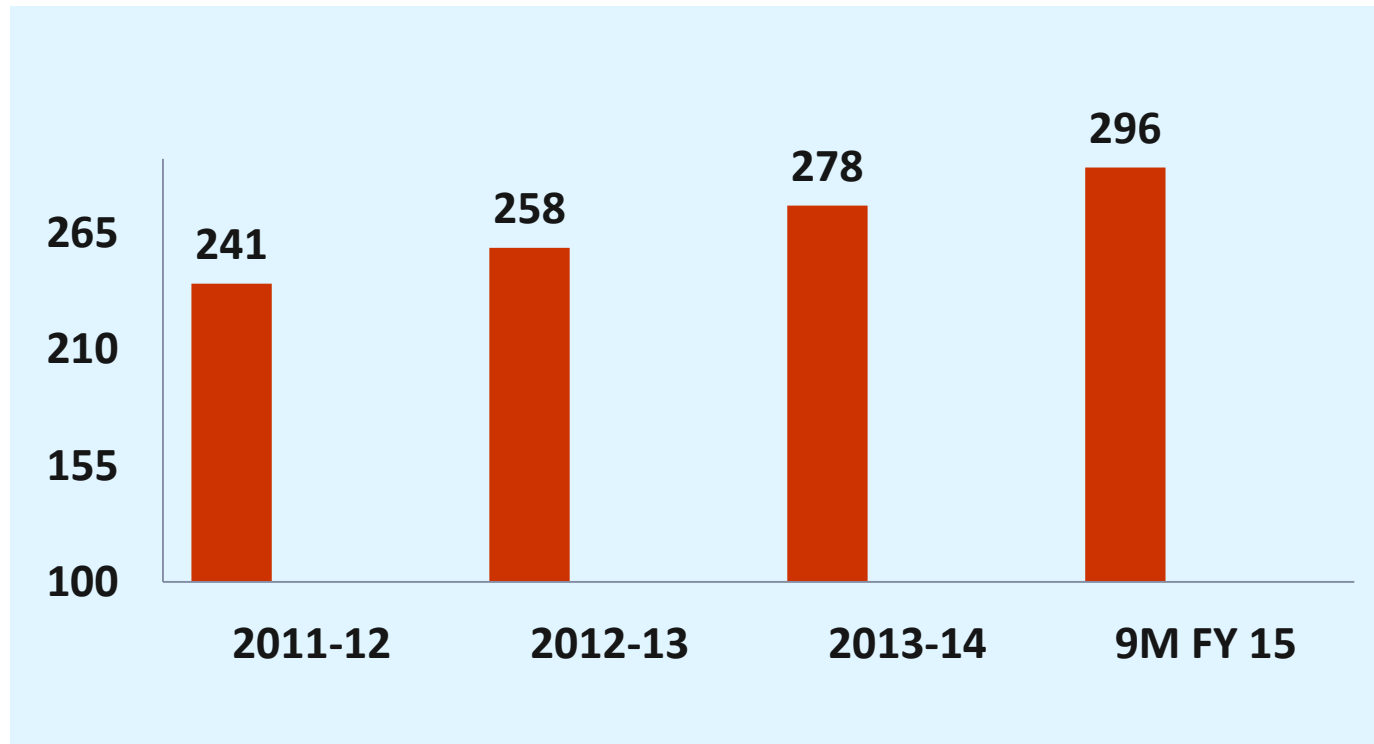
In Retail sales, During 9M FY 15, a growth of 2% was achieved over 9M FY14, with a total supply of 0.43 million tonnes. As on 1.01.2015, SAIL had 1027 Rural dealers.

Captive Power Generation & drawal from the Grid For 9M FY15



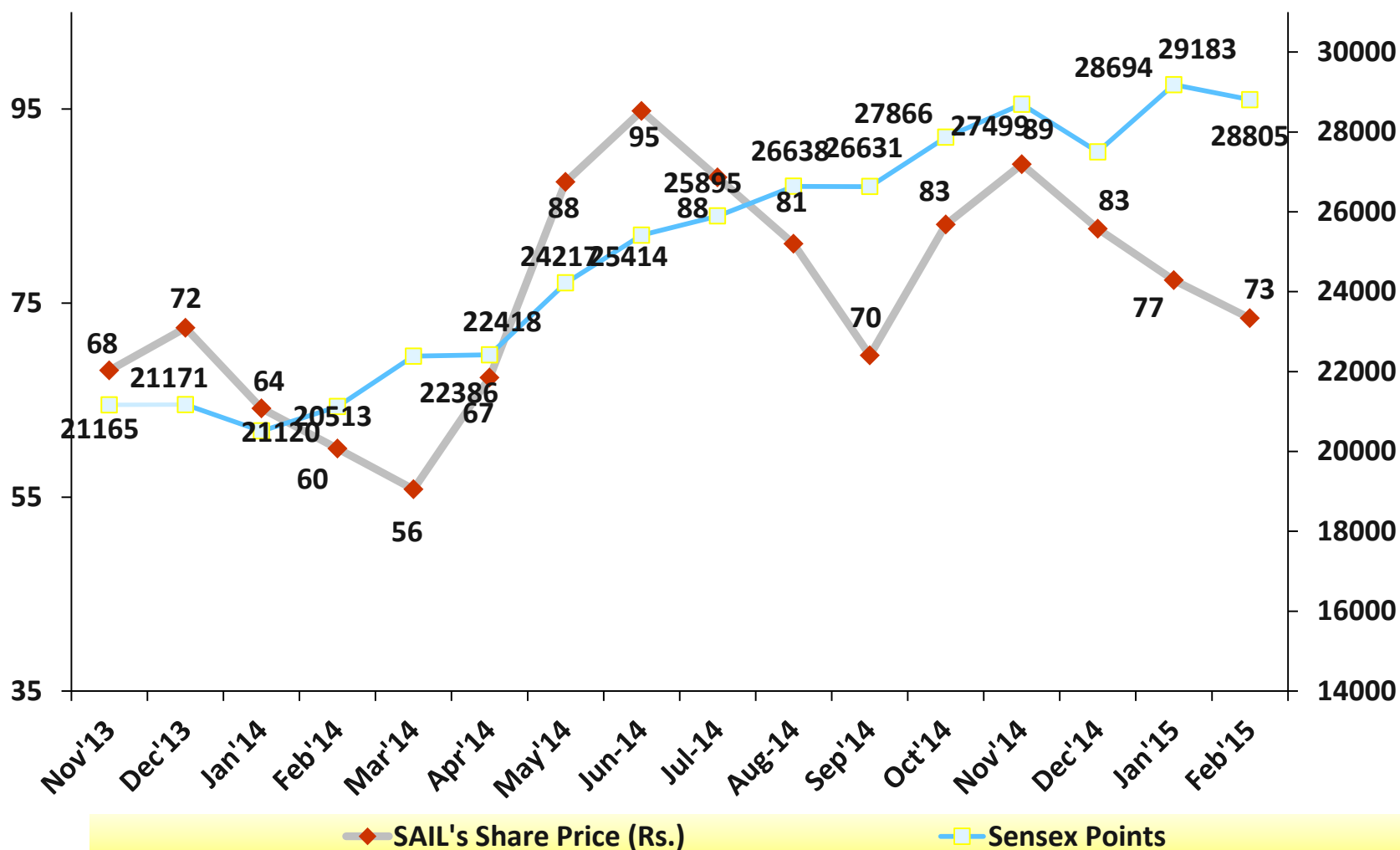
Labour Productivity

Tonne Crude Steel /man - year



Current manpower : 95,161 numbers as on 01.01.2015

Performance of SAIL Share price vis-à-vis Sensex



Closing Share Price and Sensex as on the last day of the month except February 12, 2015

Dividend

	Interim (%)	Final (%)	Total (%)	Dividend (Rs. crore)	Dividend Tax (Rs. crore)
2014-15	17.5			723	147
2013-14	20.2	-	20.2	834	142
2012 -13	16	4	20	826	134
2011 -12	12	8	20	826	134
2010 -11	12	12	24	992	162
2009 -10	16	17	33	1363	228
2008 –09	13	13	26	1074	181
2007- 08	19	18	37	1528	259

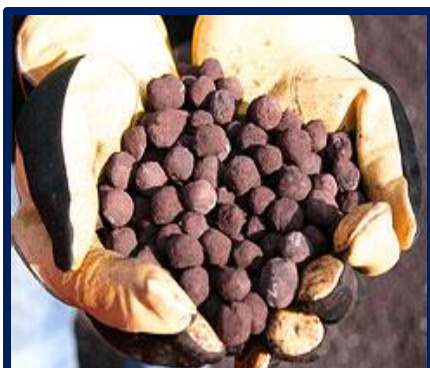
SAIL's Expansion & Modernisation Plan



in million tonne

Particulars	Actual production 2013-14	After On-going Expansion
Crude Steel	13.6	21.4
Saleable Steel	12.9	20.2

Expansion Plan : Technological Shift



Technology	Before Expansion	After Expansion
BOF Steel Making	79%	100%
CC Route	71%	94%
Pelletisation Plant	No	Yes
Coke Dry Quenching	Partial	Yes
Top Pressure Recovery Turbine	No	Yes
Auxiliary Fuel Injection in BF	Partial Coverage	Full Coverage
Desulphurization of Hot Metal	Partly	100 %
Beam Blank Casting	No	Yes
Coupled Pickling & Tandem Mill	No	Yes
Beneficiation Plant	Partial	Full

Ongoing Projects

The Expected Outcome:

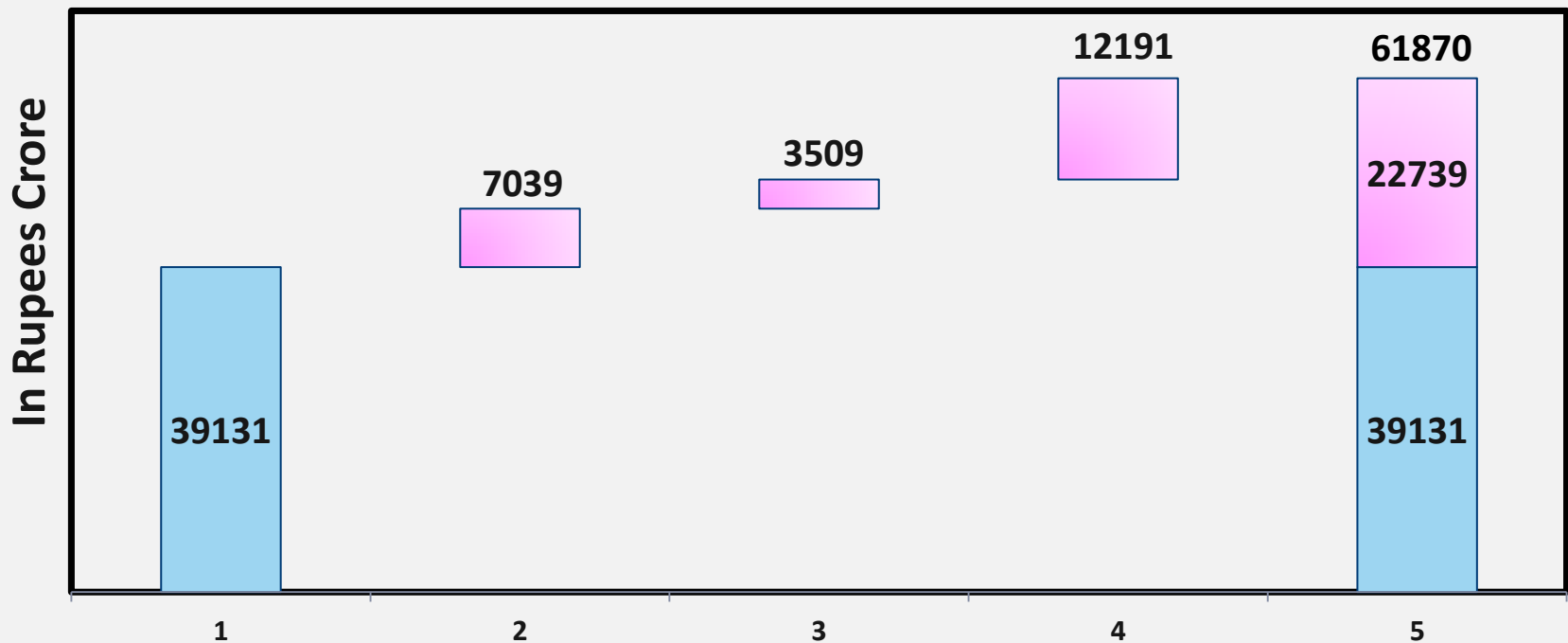
- Production through twin-hearth furnace (THF) route to be replaced by BOF-LD converter route.
- Production through Ingot – teeming route to be replaced with Continuous cast production route.
- Enhancement of Production Capacity by addition of 3 new 4060 m³ Blast Furnace.
- Increased Market Share.
- World class technology and products.
- Improved Product Mix / proportion of value added products to increase.
- Enhanced Pollution Control measures, with Environmental Conservation.

Ongoing Projects

The Products to be added:

- Auto grade CR Products, Galvanized Coils /Sheets.
- Plates / Pipes to meet up to API 100 Grade specification.
- Universal Beams/Heavy Beams to support increasing Infrastructural requirements.
- Rails for Metro – Railways and Dedicated Freight Corridors.
- Increased production of Rails and Wheels to meet the increasing requirements of Indian Railways.
- Quantum jump in Rounds and Structural production.
- Wider Plates in the size of 4300 mm.

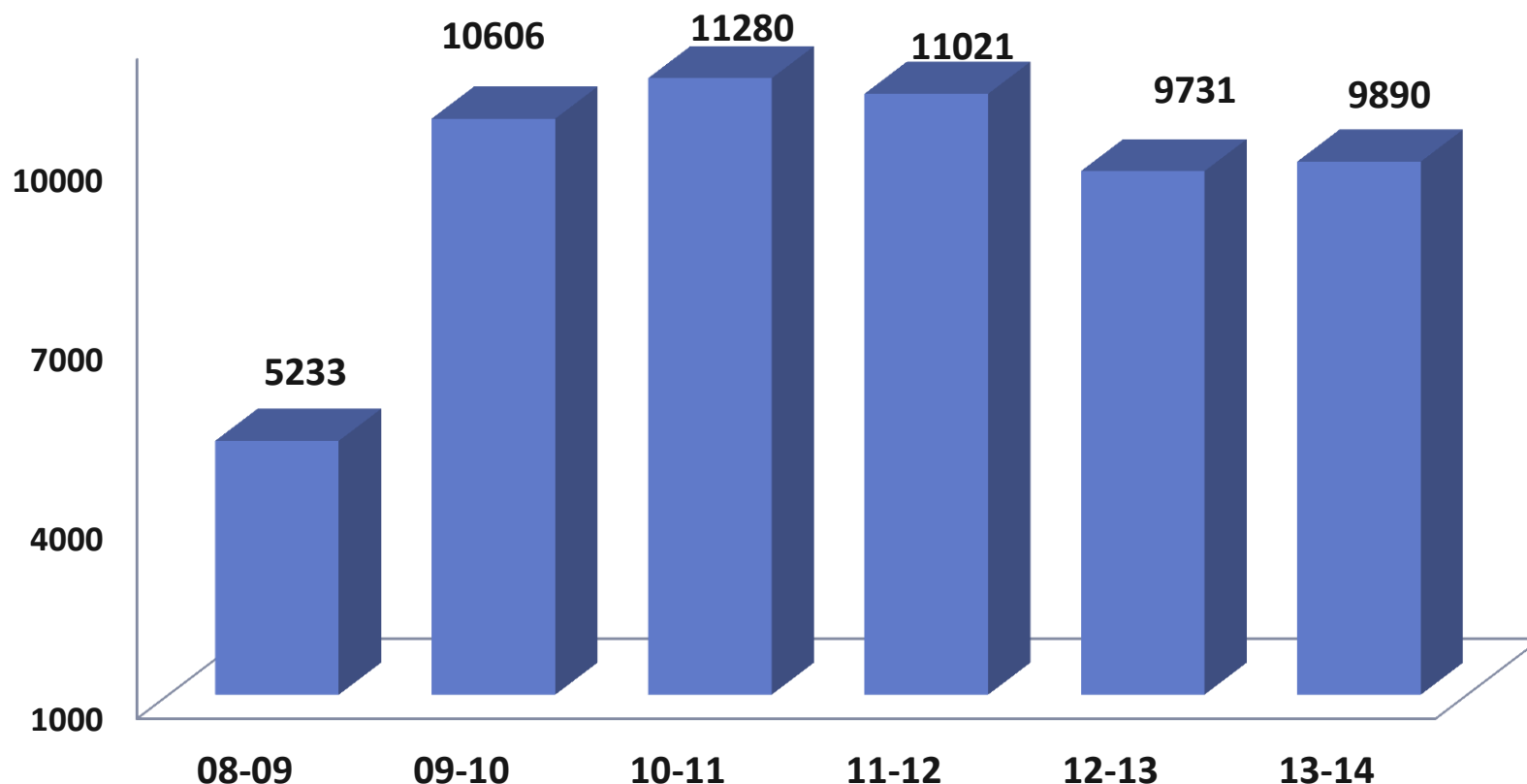
Ongoing Projects



- | | |
|---|--|
| 1 | Expansion of existing capacity |
| 2 | Value-addition / Product-mix improvement |
| 3 | Technological up gradation / Modernization |
| 4 | Sustenance including de-bottlenecking, AMR & Environment |
| 5 | Total Estimated Cost |

Total Capital Expenditure Including on Modernisation & Expansion

Unit : Rs crore



- Capex during 9M FY15 was Rs. 5133 crore. CAPEX Plan for 2014-15 is Rs. 7,500 crore. Total CAPEX includes Rs.57060 crore spent against ongoing Modernization & Expansion Plan.

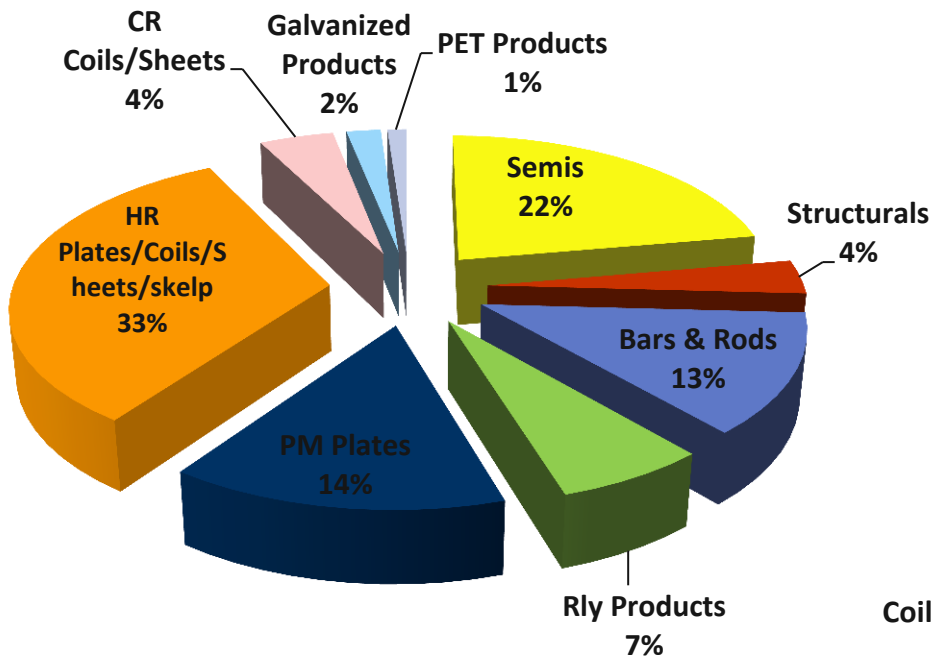
Ongoing Projects

- Orders for over Rs. 62,807 crore have already been placed for various Modernisation & Expansion Projects / Sustenance Schemes.
- Various options for raising fund to finance the Capex Plan, including ECB, ECA, Domestic / International Bonds and Term Loans from Banks are being continuously explored to minimize the debt cost.

Capacity increase after Expansion

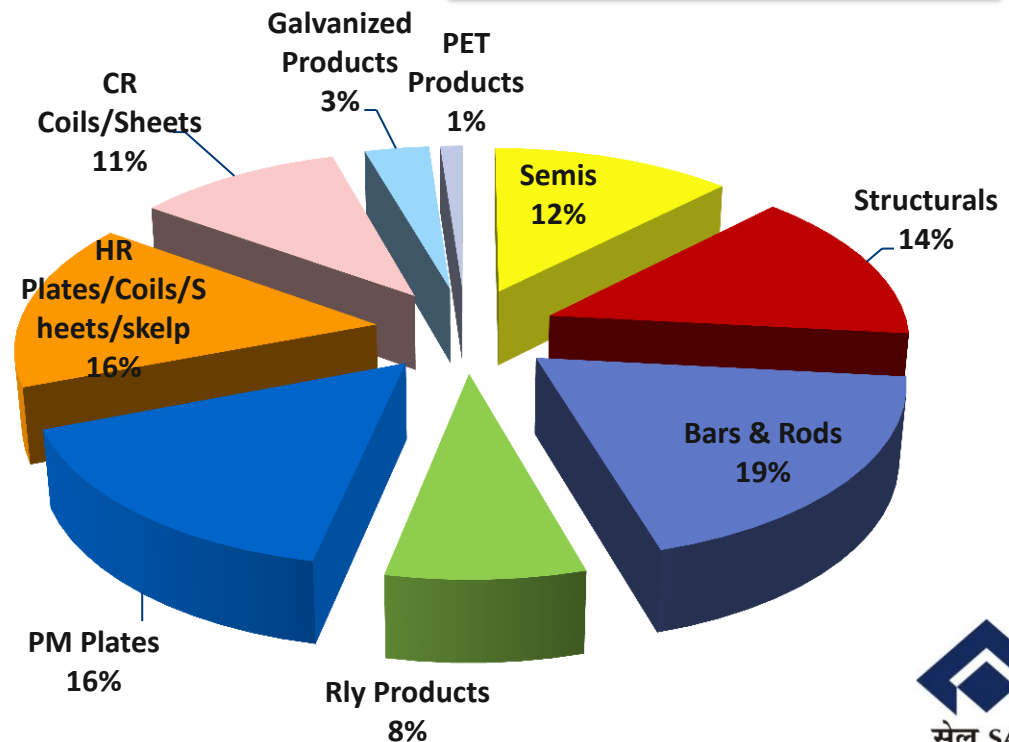
Plant	Hot Metal (MTPA)		Crude Steel (MTPA)		Saleable Steel (MTPA)	
	2013-14	After Expansion	2013-14	After Expansion	2013-14	After Expansion
BSP	5.4	7.5	5.1	7.0	4.6	6.6
DSP	2.2	2.5	2.0	2.2	1.9	2.1
RSP	2.5	4.5	2.3	4.2	2.2	4.0
BSL	4.1	5.8	3.8	4.6	3.5	4.2
ISP	0.2	2.9	0.1	2.5	0.2	2.4
VISL	0.0	0.3	0.0	0.2	0.0	0.2
ASP	-	-	0.1	0.5	0.1	0.4
SSP	-	-	0.1	0.2	0.3	0.3
TOTAL	14.4	23.5	13.6	21.4	12.9	20.2

Product Mix - Saleable Steel Production

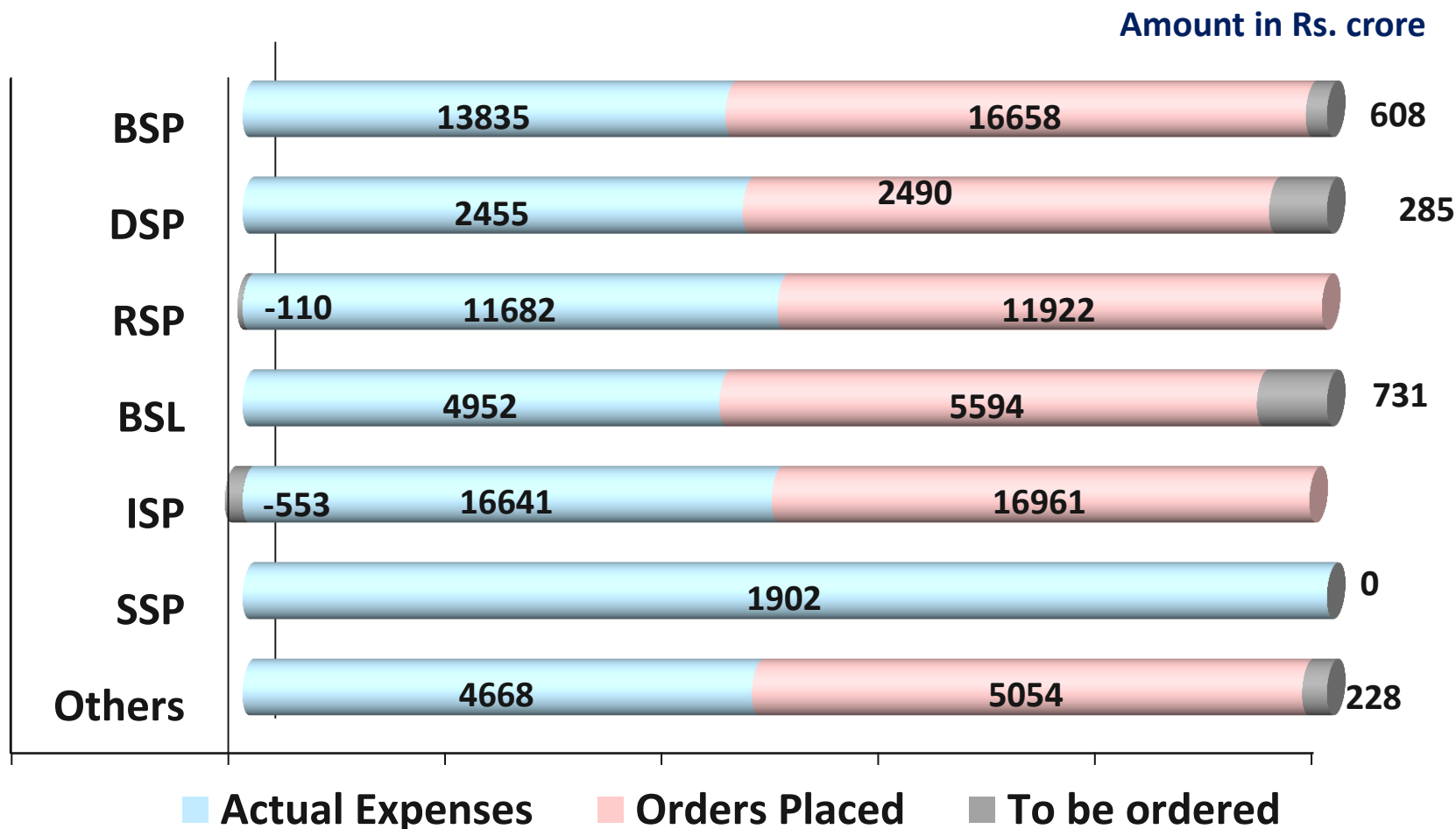


FY 14

Post
Ongoing Expansion



CAPEX Status for the ongoing Expansion & Modernisation as on 31.12.2014



Orders placed include Actual Expenses Incurred.

Orders Placed/ Expenditure are excluding Capex Plan of Rs. 10264 crore for development of Raw Material facilities. Actual Expenditure till 31.12.2014 on Raw material development is Rs. 924 crore.

Salem Steel Plant

- Facilities added:

- Steel melting Shop – Electric Arc Furnace (55 T); AOD Converter (60 T); Ladle Furnace (60 T); Single Strand Slab Caster.
- Roll Grinder for Hot Rolling Mill
- Cold Rolling Mill Complex (except 20-high Sendzimir Mill)

- Production (MTPA) :

Item	2013 -14 (Actual)	After Expansion
Crude Steel	0.091	0.18
Saleable Steel	0.328	0.34

IISCO Steel Plant

New Facilities Already Completed:

- **New Coke Oven Battery (0.88 Mtpa, 2 x 37 ovens, 7 m tall) –**
 - Coke Dry Cooling Plant – 4 modules, 50 tph each
 - First consignment of BF coke was despatched in Feb 2013
- **Sinter Machines (3.88 Mtpa gross sinter production, 2X204 m²)**
 - Hot trial production started in December, 2012
- **Blast Furnace 4060 m³ volume (2.7Mtpa)**
- **2 nos. of 150 T BOF Converters**
- **Wire Rod (0.5 Mtpa)**
- **Ore Handling Plant**
- **Coal, Coke Handling and Pipe Conveyor**
- **Base Mix Preparation Plant**
- **Coke Dry Cooling Plant**
- **2X6 Strand Billet Casters (0.83 Mtpa each)**

IISCO Steel Plant

Facilities to be Completed during Q4 FY 15

- 1 no. of 150 T BOF Converters
- 1X4 Strand Bloom-cum-Beam Blank Caster (0.83 Mtpa)
- Bar Mill (0.75 Mtpa)
- Universal Section Mill (0.6 Mtpa)

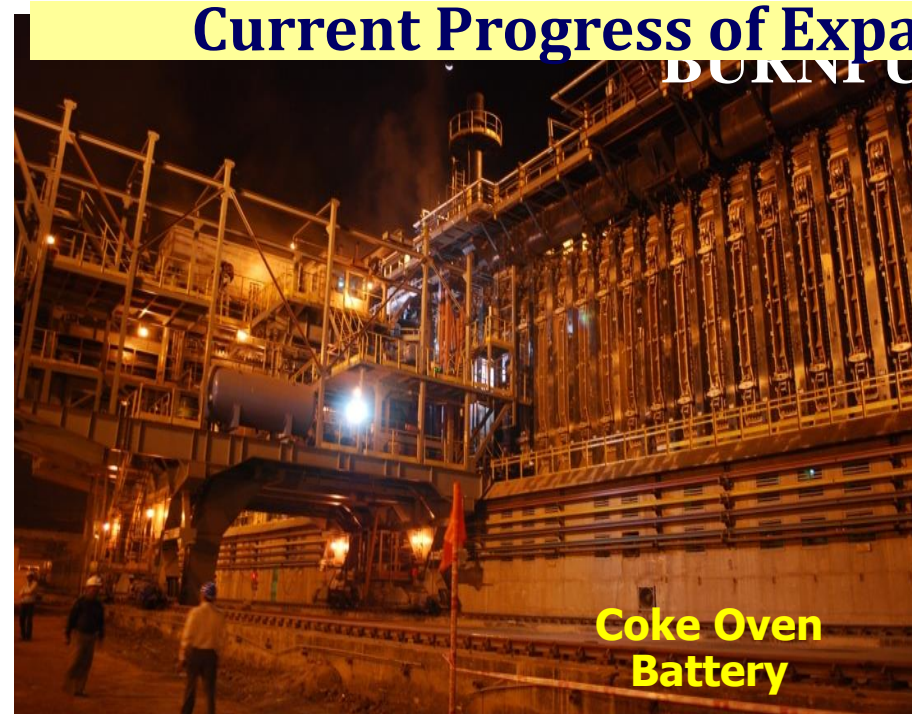
New stream to produce 2.7 Mtpa of Hot Metal & 2.5 Mtpa of Crude Steel

Production (MTPA) :

Item	2013 -14 (Actual)	After Expansion
Crude Steel	0.127	2.50
Saleable Steel	0.202	2.39

Current Progress of Expansion at IISCO Steel Plant

BUKNI UK



**Coke Oven
Battery**



Sinter Plant



**BOF Converter
- 3 & 2**



Wire Rod Mill

Current Progress of Expansion at IISCO Steel Plant

Lighting-up of Blast Furnace



Wire Rod in Coil

Tapping of Hot Metal at New BF



New Blast Furnace



Bokaro Steel Plant

Facilities Already Completed:

- Re-building of Coke Oven Battery #1 & #2.
- Up-gradation of Blast Furnace #2 and Stoves Up-gradation of #5
- Auxiliary Fuel Injection (CDI) in Blast Furnaces #2 & #3.
- Turbo-blower-8.
- Acid Regeneration Plant. Skin Pass Mill, Hot Roll Conveyor, Coil Packaging Lines of new CRM Complex. For PLTCM, integrated trial run taken through Tandem Cold Mill.

Facilities Likely to be Completed During Q4 FY 15:

- Integrated commissioning of New CRM Complex, including Galvanising facilities - 1.2 Mtpa
- Up-gradation of SMS II with Auxiliary facilities/Hot metal de-sulphurisation units.

Facilities Likely to be Completed During Q1 FY 16:

- Up-gradation of HSM with augmentation of Roughing facility & replacement of Re-heating Furnace.

Production (MTPA) :

Item	2013 -14 (Actual)	After Expansion
Crude Steel	3.78	4.61
Saleable Steel	3.49	4.18

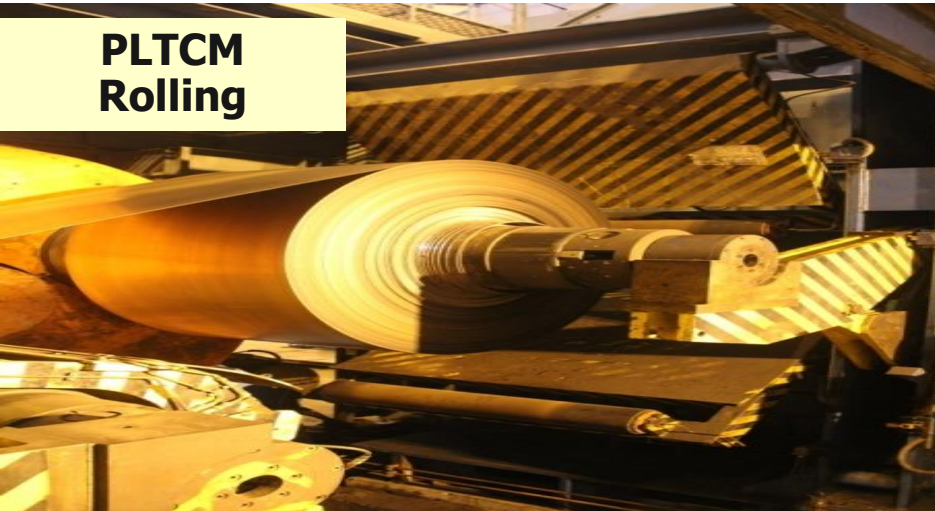
Current Progress of Expansion at Bokaro Steel Plant



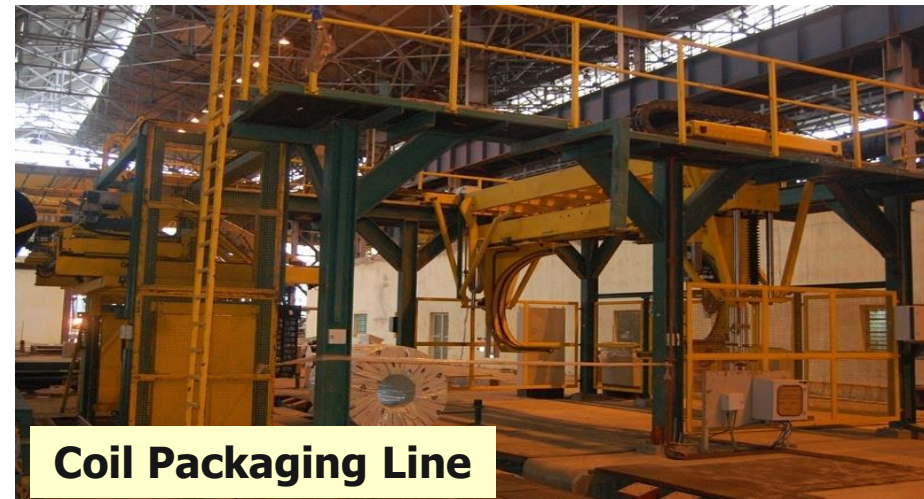
**Coke Oven
battery-2**



**Blast
Furnace-2**



**PLTCM
Rolling**



Coil Packaging Line



**Skin Pass
Mill**



Bell Annealing Furnace

Bhilai Steel Plant

New Facilities Already Completed:

- Second Sinter Machine in Sinter Plant-3
- New Coke Oven Battery No. 11 (7 m tall)

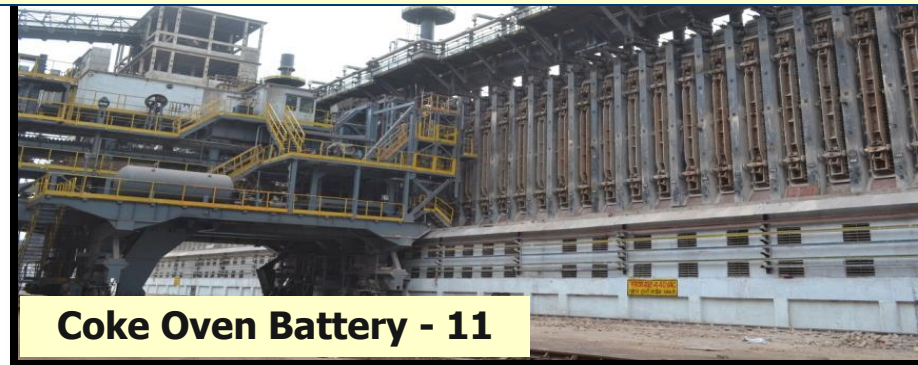
Facilities Likely to be Completed During FY 2015-16:

- Blast Furnace 4060 m³.
- New Steel Melting Shop (SMS-3) with New Billet Casters/Billet-cum-Bloom Caster, Beam Blank Caster
- Universal Rail Mill
- Bar and Rod Mill

Production (MTPA) :

Item	2013 -14 (Actual)	After Expansion
Crude Steel	5.14	7.0
Saleable Steel	4.55	6.56

Current Progress of Expansion at Bhilai Steel Plant



Current Progress of Expansion at Bhilai Steel Plant



Equipment erection at COB-11



2nd Sinter Machine



BF 8: Stoves



Universal Rail Mill

Rourkela Steel Plant

New Facilities Already Completed:

- New Coke Oven Battery -6 (7 m tall, 1 x 67 ovens)
- New Sinter Plant -3 (1 x 360m²)
- New Blast Furnace -5, 4060 m³ useful volume, (PCI started in July 2014).
- New 3rd Single Strand Slab Caster
- New Oxygen Plant 2X700 tpd on BOO basis
- Reheating Furnace & Rolling facilities for New 4.3 meter Wide Plate Mill
- New 3rd BOF (150 T) Convertor

During Q4 FY 2014-15

- Finishing facilities for New 4.3 meter Wide Plate Mill

- Saleable Steel from both existing & new facilities: 3.99 Mtpa.

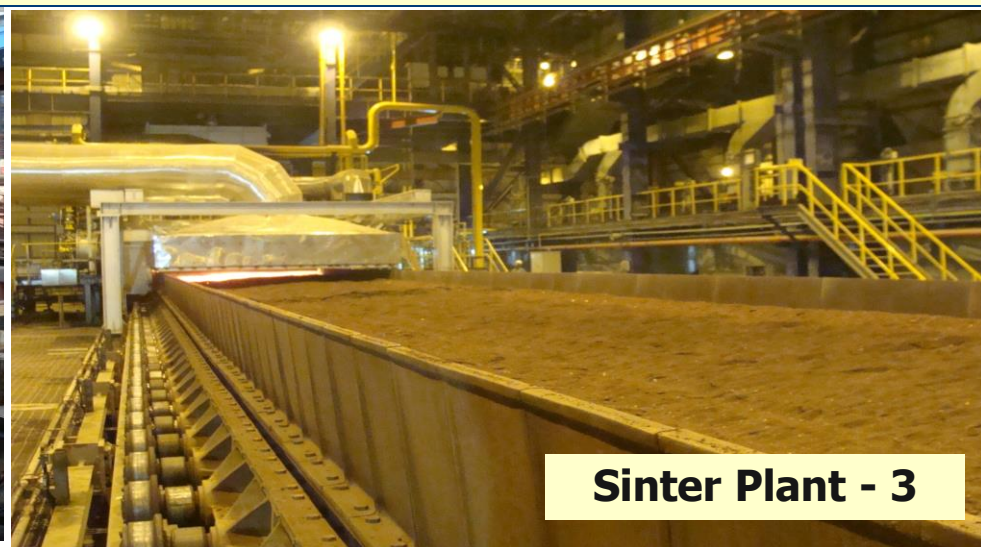
Production (MTPA) :

Item	2013 -14 (Actual)	After Expansion
Crude Steel	2.29	4.20
Saleable Steel	2.25	3.99

Current Progress of Expansion at Rourkela Steel Plant



**Coke Oven
Battery - 6**



Sinter Plant - 3



**Blast Furnace
Tapping**



BOF Converter



Slab Caster

Durgapur Steel Plant

Facilities Completed :

- Rebuilding of Coke Oven Battery no-2
- New Ladle Furnace (125T)
- Coke Sorting & Coal Handling Plant
- Bloom-cum-Round Caster 1X4 (0.75 Mtpa)

Facilities Likely to be Completed During FY 2014-15:

- New Dolomite Plant (300tpd)
- Up-gradation of raw material/Coal Handling Facilities

Facilities Likely to be Completed During Q1 FY 16:

- New Medium Structural Mill (1.0 Mtpa)

Production (MTPA) :

Item	2013 -14 (Actual)	After Expansion
Crude Steel	2.02	2.20
Saleable Steel	1.93	2.12

Current Progress of Expansion at Durgapur Steel Plant



Coke Oven Battery-2



Ladle Furnace-3

Bloom cum Round Caster



Medium Structural Mill

Raw Materials

Year	Hot Metal (mtpa)	Iron Ore Consumption (mtpa)	Linkages of Iron Ore
2013-14	14.4	22.5	Existing Mines
Post Expansion	23.46	39	<p>The capacity of existing mines at Kiriburu, Meghataburu, Bolani, Gua & Barsua are being ramped up to meet the requirement of Iron Ore for post ongoing phase of expansion.</p> <p>Two new Pellet Plants (One of 4 mtpa capacity at Gua & another of 1 mtpa capacity at Dalli) have been planned for better utilisation of Iron Ore Fines.</p> <p>In addition to the above, iron ore shall be mined from new mines at Rowghat, Chiria and Taldih.</p> <p>MoU has been signed with Chattisgarh Mineral Development Corporation for exploring Eklama Mines under Joint Venture.</p>





Raw Materials

Mine	Existing Capacity (mtpa)	Capacity after ongoing expansion (mtpa)	Remarks
Kiriburu	4.3	5.5	Capacity of Existing mines is being ramped up to meet the requirement of the ongoing expansion plan. The entire requirement of the increased capacity shall be met through captive mines. The timeline for mines expansion is expected to be in line with Steel Plants expansion. New Pellet Plant shall use the existing reserve of fines at captive mines.
Meghataburu	4.3	6.5	
Bolani	4.1	10.0	
Gua	2.4	10.0	
New Pellet Plants	New	5.0	
Barsua, Kalta, Taldih	3.3	6.5	Environment clearance received from MOEF
Rowghat	New	12.0	All statutory clearances have been received.
Chiria	1.5	5.8	Stage-I Forest Clearance has been obtained



Raw Materials

Year	Hot Metal (mtpa)	Coking Coal Requirement (mtpa)	Linkages of Coking Coal
2013-14	14.4	14.8 (including purchased coke)	<ul style="list-style-type: none"> • Import Component – 70% • Over 90% of imported coal is sourced from Australia. • Indigenous: 30% • Domestic coal is largely sourced from Coal India Ltd. <p>SAIL has existing captive coking coal production of nearly 0.5 mtpa.</p>
Post Expansion	23.46	21.0	<ul style="list-style-type: none"> • Long term / Quarterly contracts to cover 95% of Import requirements, w.e.f. FY 11 • Approvals have been accorded for development of Tasra captive coal to produce 4 mtpa of ROM (2 mtpa washed coal) • Sitanala coal block shall also be developed for production of 0.30 mtpa of ROM (0.20 mtpa of washed coal) • New alliances / linkages / acquisitions are being explored




Major Joint Ventures – strategic initiatives

FOCUS AREA	ALLIANCE PARTNER	REMARKS
TECHNOLOGY		<ul style="list-style-type: none"> SAIL Kobe Iron India Pvt Ltd. – A Joint Venture Company has been formulated for setting up a 0.5 mtpa capacity Plant for producing iron nuggets based on ITmk3 technology.
RAW MATERIALS	  	<ul style="list-style-type: none"> International Coal Ventures Pvt. Ltd., a SPV of 5 leading PSUs incorporated (SAIL, RINL, CIL, NTPC & NMDC) for acquisition of coal assets in overseas territories. ICVL finalized the takeover of Rio Tinto's operating coal mine and coal assets in Mozambique. M/s SAIL & MOIL Ferro Alloys (Pvt.) Ltd. formed with MOIL for production of Ferro-alloys at Bhilai. M/s S&T Mining Company Pvt. Ltd. formed with Tata Steel for developing coking coal mines in India.

Major Joint Ventures – strategic initiatives

FOCUS AREA	ALLIANCE PARTNER	REMARKS
ENERGY		<ul style="list-style-type: none"> JV with NTPC & DVC for operating & managing CPPs of Durgapur, Rourkela & Bhilai.
STEEL		<ul style="list-style-type: none"> A Special Purpose Vehicle, namely, 'Chhattisgarh Mega Steel Limited' has been formed for setting-up an Ultra Mega Steel Plant (UMSP) in Dilmili Village of Bastar, Chhattisgarh
CEMENT		<ul style="list-style-type: none"> Bhilai Jaypee Cement Ltd. -Slag based cement plant of 2.2 million tonne per annum capacity with grinding unit at Bhilai & clinkering unit at Satna.

Major Joint Ventures – strategic initiatives

FOCUS AREA	ALLIANCE PARTNER	OBJECTIVE
SHIPPING		<ul style="list-style-type: none"> Joint Venture Company 'SAIL SCI Shipping Pvt. Ltd.' to cater to SAIL requirements of shipping imports of coal. <ul style="list-style-type: none"> Acquisition of new capsized vessel is in process.
WAGON MANUFACTURE		<ul style="list-style-type: none"> SAIL RITES Bengal Wagon Industry Pvt. Ltd. – A Joint Venture Company has been formed with M/s. RITES for setting up Wagon Manufacturing Factory at Kulti, West Bengal.
E-PORTAL		<ul style="list-style-type: none"> JV with Tata Steel to promote e-commerce activities in steel and related areas

MoUs signed

- MoUs have been signed with following leading steel makers to collaborate in the strategic areas of mutual interest:
 - **Kobe Steel Limited**
 - **Danieli & C**
- MOU signed with **Ministry of Railways, NMDC & GoCG** for 235 Km long Dalli-Rajhara-Rowghat Jagdalpur Railway line to transport Iron-ore from Rowghat mines to Bhilai Steel Plant.
- MOU has been signed between **SAIL and NMDC** for entering into a joint venture for development of low silica limestone mine at Arki, Himachal Pradesh.
- MoU has been signed with **Chhattisgarh Mineral Development Corporation (CMDC)** for exploring **Eklama Mines** at Chattisgarh, under Joint Venture between SAIL and CMDC.

Awards and Accolades



President of India, Shri Pranab Mukherjee, presenting the '**SCOPE Meritorious Award for Environment Excellence & Sustainable Development for the year 2012-13**' to SAIL Chairman Mr. C.S. Verma, in presence of Union Minister of Heavy Industries & Public Enterprises, Shri Anant Gete and Minister of State for Heavy Industries & Public Enterprises, Shri P Radhakrishnan.

Abbreviations used

•	ASP	Alloy Steels Plant
•	BF	Blast Furnace
•	BOF	Basic Oxygen Furnace
•	BPL	Below Poverty Line
•	BSL	Bokaro Steel Limited
•	BSP	Bhilai Steel Plant
•	CS	Crude Steel
•	CPLY	Corresponding Period Last Year
•	DSP	Durgapur Steel Plant
•	EBIDTA	Earnings Before Interest Depreciation ,Taxes & Ammortization.
•	G.Cal/tcs	Giga Calories per tonne of Crude Steel
•	Gol	Government of India
•	IISI	International Iron & Steel Institute
•	ISP	IISCO Steel Plant

•	JPC	Joint Plant Committee
•	Kg/thm	Kilo Gram Per Tonne of Hot Metal
•	MEL	Maharashtra Elektrosmelt Limited
•	MT	Million Tonne
•	Mtpa	Million Tonne Per Annum
•	PAT	Profit After Tax
•	PBT	Profit Before Tax
•	RDCIS	Research & Development Centre for Iron & Steel
•	RINL	Rashtriya Ispat Nigam Limited
•	RSP	Rourkela Steel Plant
•	SSP	Salem Steel Plant
•	VISL	Visvesvaraya Iron & Steel Plant
•	TFS	Total finished Steel

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